Lieutenant General Steven L. Kwast  
Commander  
Air Education and Training Command (AETC)  
1 F Street, Suite 1  
JBSA Randolph TX 78150-4324  

Dr. Taylor Eighmy, President  
The University of Texas at San Antonio  
One UTSA Circle  
San Antonio, Texas 78249  

Dear Dr. Eighmy,  

We are very excited to see the University of Texas at San Antonio (UTSA) is moving to launch a National Security Collaboration Center (NSCC) chartered with enabling our nation’s intelligence and defense communities. Air Education and Training Command is poised to explore and learn about collaboration opportunities as it relates to cyber, big data analytics, machine learning, artificial intelligence, gaming, simulation, and emerging technology capabilities. This center will provide engagement opportunities for the public and private sector to explore innovative solutions and rapid technology development in support of national security, and global defense. This initiative further enables and enhances AETC as the Air Force’s premiere 21st Century learning organization.  

AETC’s mission is dependent upon innovation to maintain its competitive advantage in educating and training the most valuable resource in the Air Force, our Airmen. Our ability to link AETC to the San Antonio innovation ecosystem will prove beneficial to the committed partners, laboratories, and academia. We commend the University of Texas at San Antonio on their efforts and look forward to future collaboration opportunities.  

Should you have any questions please contact Lt Col William Mamourich. He may be reached at (210) 652-5033 or via email at william.mamourich@us.af.mil.  

Sincerely  

[Signature]  

STEVEN L. KWAST  
Lieutenant General, USAF  
Commander